# GODADDY OVERVIEW

**AUGUST 2015** 



#### FORWARD-LOOKING STATEMENTS

This presentation contains forward-looking statements which are subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These statements are based on estimates and information available to us at the time of this presentation and are not guarantees of future performance. Statements in this presentation involve risks, uncertainties and assumptions. If the risks or uncertainties ever materialize or the assumptions prove incorrect, our results may differ materially from those expressed or implied by such forward-looking statements. All statements other than statements of historical fact could be deemed forward-looking statements, including, but not limited to: any projections of product or service availability, technology developments, customer growth, addressable market size or other future events; any statements about historical results that may suggest future trends for our business; any statements regarding our plans, strategies or objectives with respect to future operations; any statements regarding future economic conditions; and any statements of assumptions underlying any of the foregoing.

Actual results could differ materially from our current expectations as a result of many factors, including, but not limited to: the unpredictable nature of our rapidly evolving market; fluctuations in our financial and operating results; our rate of growth; interruptions or delays in our service or our web hosting; breaches of our security measures; the impact of any previous or future acquisitions; our ability to continue to release, and gain customer acceptance of, our existing and future products and services; our ability to manage our growth; our ability to hire, retain and motivate employees; the effects of competition; technological, regulatory and legal developments; intellectual property litigation; and developments in the economy, financial markets and credit markets.

Additional risks and uncertainties that could affect GoDaddy's financial results are included under the captions "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations," in the Company's most recent filings with the SEC, which are available on the Company's website at https://investors.godaddy.net and on the SEC's website at www.sec.gov. All forward-looking statements in this presentation are based on information available to the company as of the date hereof, and GoDaddy does not assume any obligation to update the forward-looking statements provided to reflect events that occur or circumstances that exist after the date on which they were made.

In addition to financial measures prepared in accordance with generally accepted accounting principles in the United States ("GAAP"), this presentation includes certain non-GAAP financial measures, including but not limited to adjusted EBITDA, average revenue per customer ("ARPU"), bookings, unlevered free cash flow ("uFCF") and net debt. We believe that these non-GAAP financial measures are useful as a supplement in evaluating our ongoing operational performance and enhancing an overall understanding of our past financial performance. The non-GAAP financial measures included in this presentation should not be considered in isolation from, or as a substitute for, financial information prepared in accordance with GAAP. A reconciliation between each non-GAAP financial measure and its nearest GAAP equivalent is included on slides 15 through 17 of this presentation.



# GODADDY: VISION

OUR VISION IS TO RADICALLY SHIFT THE GLOBAL ECONOMY TOWARD SMALL BUSINESS BY EMPOWERING PEOPLE TO EASILY START, CONFIDENTLY GROW AND SUCCESSFULLY RUN THEIR OWN VENTURES.



# GODADDY: WHAT WE DO

1 Get a great name \$763mm | 55% of revenue

2 Bring your name to life \$508mm | 37% of revenue

3 Grow your business \$116mm | 8% of revenue

\* All built on a global, high-performance infrastructure and wrapped in world-class customer care

Revenue and % of revenue as of FY 2014.



# GODADDY: UNIQUE ADVANTAGES

**CUSTOMER SCALE** 

13 Million

Paid customers

**BRAND AWARENESS** 

81%

Aided—US Region
Source: Brand Outlook

3,400+

**#1 IN KEY "ONRAMP"** 

59 Million

Domains under mgmt, 21% of global total\*

**CLOUD PLATFORM SCALE** 

11.6 Billion

DNS queries per day on average in 2014

Technology at our core

Figures as of FY 2014. \*Source: Verisign Domain Name Industry Report, January 2015.



Marc Rosenblum santacruzaleworks.com

# GODADDY: THE ON-RAMP FOR DIGITAL IDENTITIES

Every modern business needs an 'owned' online presence. A domain is the first step in establishing an online digital identity.

**GODADDY** 

GLOBAL gTLD% MARKET SHARE VS. NEXT 3 COMPETITORS

ENOM

WEB.COM\*

TUCOWS

35.9

7.6

6.0

5.2

As of July, 2015 Source: Verisign, Afi<mark>lias, Neu</mark>star, PIR and other registry zone files. Web.com includes Network Solutions and Regster.com. TLDs include .COM, .NET, .ORG, .INFO, .BIZ, .US, .MOBI, .ME, .CO.





Candis Jones
theionesmarket.com

# A MASSIVE AND UNDERSERVED MARKET

We serve millions of customers who are determined to transform their ideas into something truly meaningful.



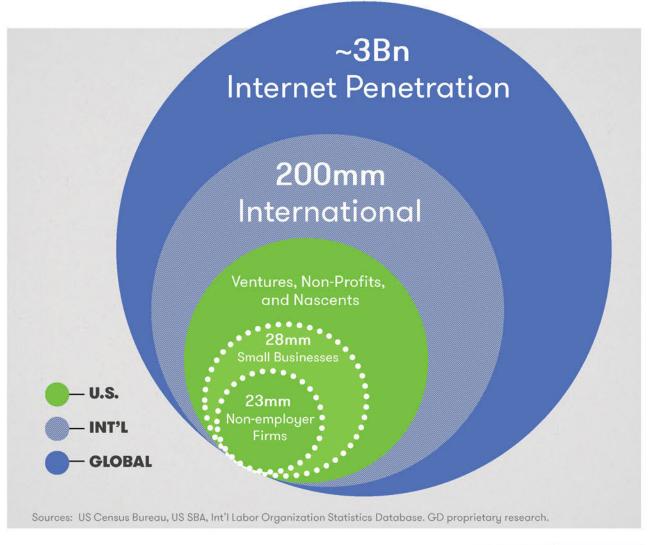
#### **MARKET DYNAMICS**

75%+ are non-employer firms 85% < 5 employees

Sources: US Census Bureau, US SBA, 2012.

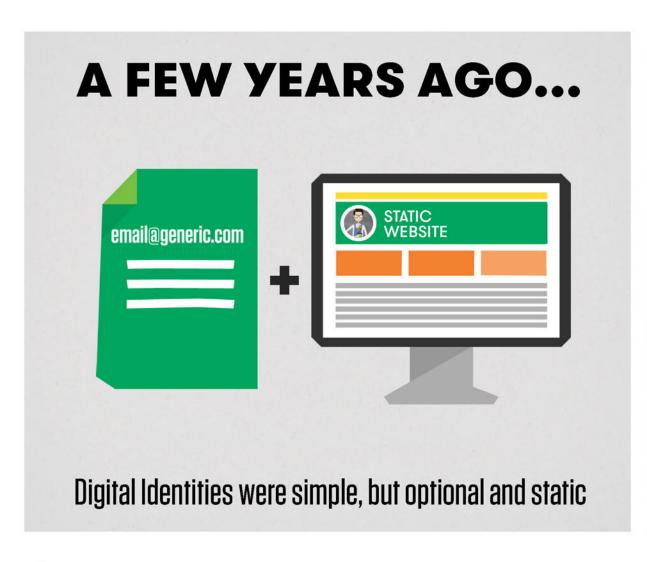
80% > 3 years old 80%+ are service-based

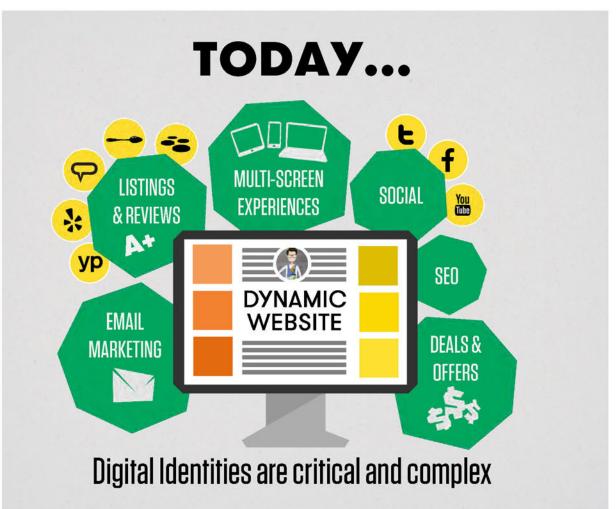
Source: GD-commissioned study from Beall Research, January 2013.





# THE CHALLENGE OF DIGITAL IDENTITIES







# SOLVING THE CHALLENGE OF DIGITAL IDENTITIES

- SUITE OF CLOUD-BASED PRODUCTS
- INTEGRATED GLOBAL TECHNOLOGYPLATFORM
- WORLD-CLASS
   CUSTOMER CARE
   ORGANIZATION





# THE NATURAL ONRAMP FOR MODERN BUSINESS

GoDaddy is the natural onramp for people to get their business online - and our suite of products grows with them over time as their needs evolve.







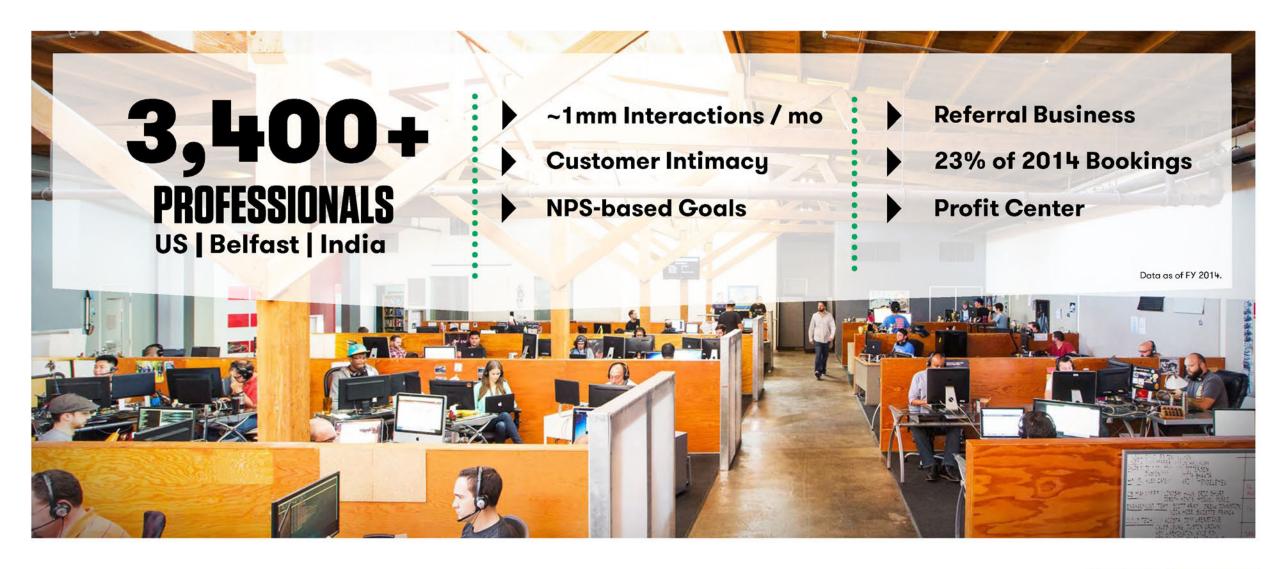


# SCIENCE & TECHNOLOGY: AT OUR CORE

Our services are built on a powerfully integrated cloud platform that is fueled by **PETABYTES OF CAPACITY** world-class data science. 9.3 mm WEBSITES HOSTED 40 SERVERS PATENTS PATENTS **GLOBAL DATA CENTERS** Data as of FY 201

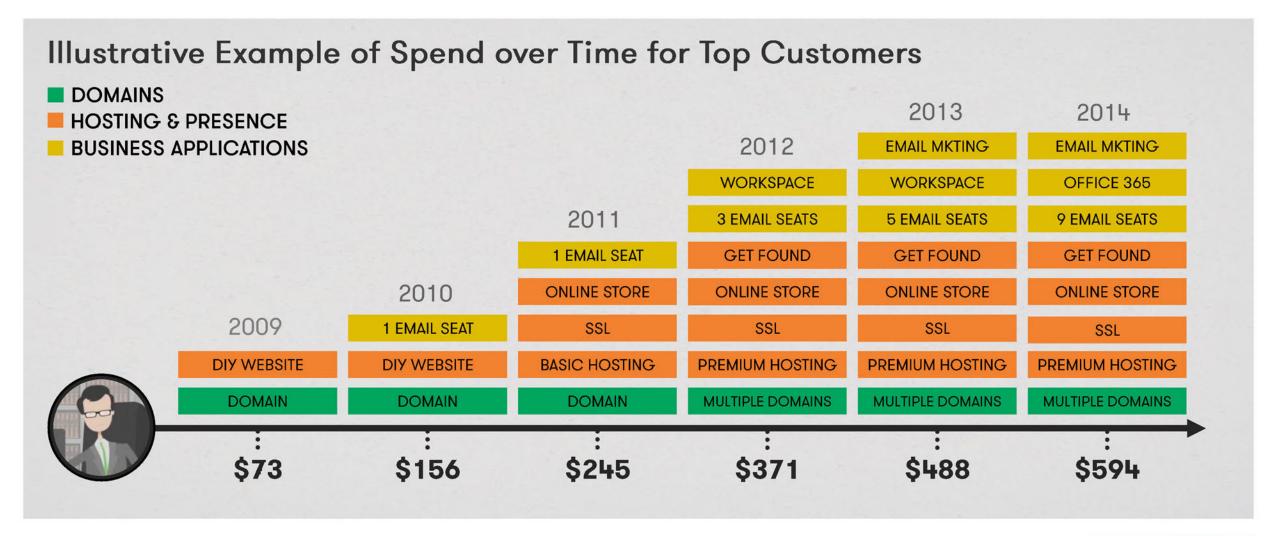


# **GODADDY CARE: OUR SECRET WEAPON**





#### VALUE PROP GROWS WITH CUSTOMER NEEDS





**COVER \$550** 

**CUSTOMER ACQUISITION COST** 

\$50-\$60 EACH

**CUSTOMER RETENTION** 

**OVER 85% ANNUALLY** 

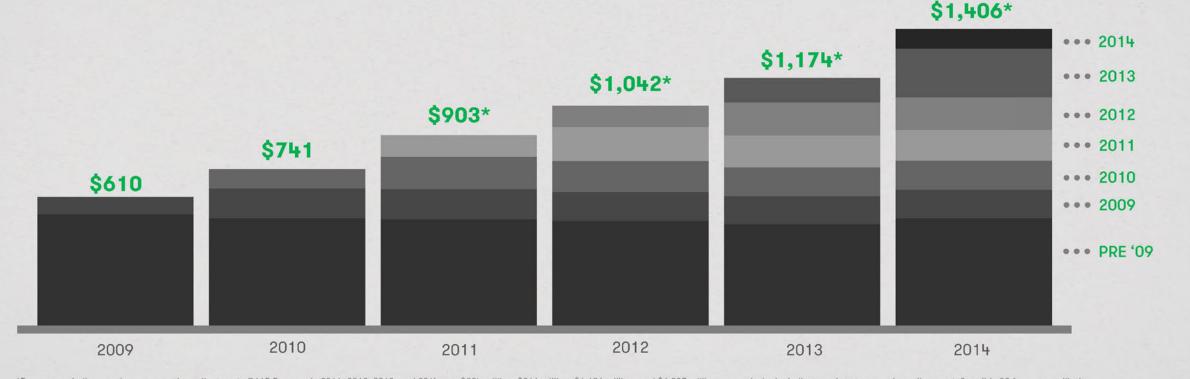
REVENUE RETENTION
OVER 90% PER COHORT

LTV vs. CAC: ~10x



# CONSISTENT & STABLE COHORT SPENDING





<sup>\*</sup>Revenue excluding purchase accounting adjustment. GAAP Revenue in 2011, 2012, 2013, and 2014 was \$894 million, \$1,131 million, and \$1,387 million respectively, including purchase accounting adjustment. See slide 30 for a reconciliation.



# **CUSTOMER & ARPU GROWTH STRATEGY**

1

#### **GROW CUSTOMERS**

Expand to new markets





WIN THE WEB PRO

2

#### **DRIVE ARPU**



Enhance our value proposition with an expanding suite of elegantly simple products

#### DOMAINS

**55% OF REVENUE** 

Find and manage the perfect online name.

#### **HOSTING & PRESENCE**

**37% OF REVENUE** 

Power digital identities.

#### **BUSINESS APPS**

**8% OF REVENUE** 

Make connecting to customers and managing business easy.

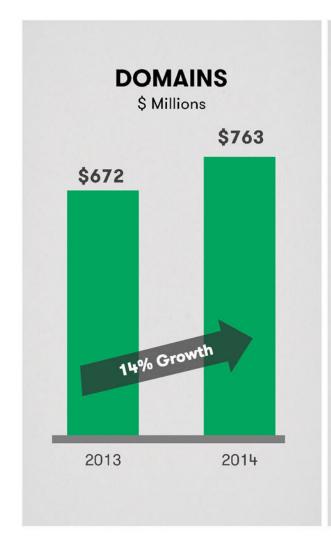
API Powered Platform Delivering an End-To-End Experience

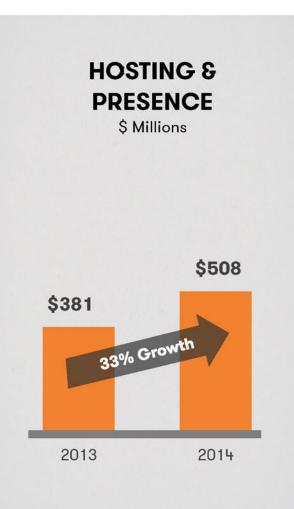
World-Class Customer Care

Data as of FY 2014.

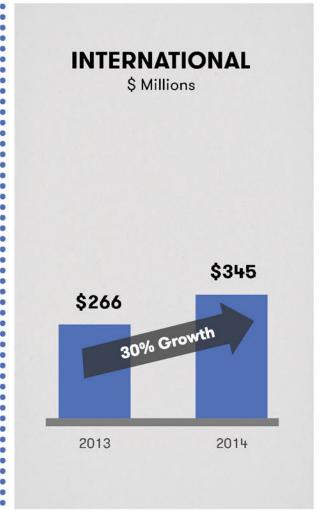


# STRONG REVENUE GROWTH IN ALL AREAS





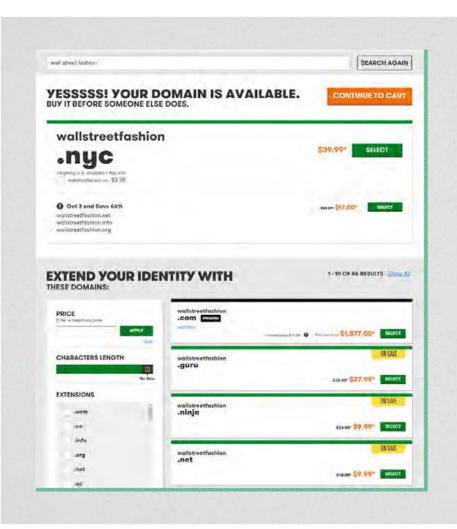






# **DOMAINS GROWING ON SECULAR BASIS**





#### **MORE INVENTORY**

375+ gTLDs AND ccTLDs

850K+ NEW gTLD REGISTRATIONS IN ~18 MOS.

#### **IMPROVING DOMAIN SEARCH**

SPEED AND COMPREHENSIVENESS IN SEARCH

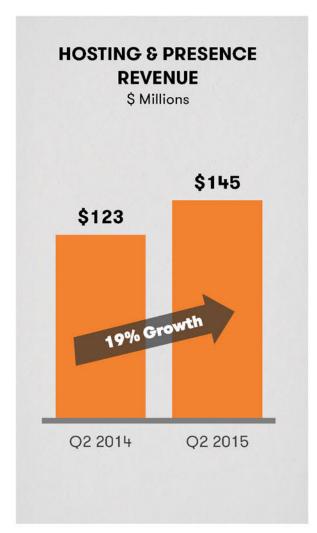
MACHINE LEARNING TO TUNE INTERNATIONAL SEARCH

#### **AFTERMARKET**

**GROWING LIQUIDITY** 



# FASTER GROWTH IN HOSTING & PRESENCE







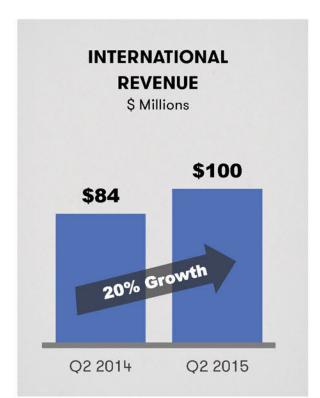
# **HUGE POTENTIAL IN BUSINESS APPLICATIONS**

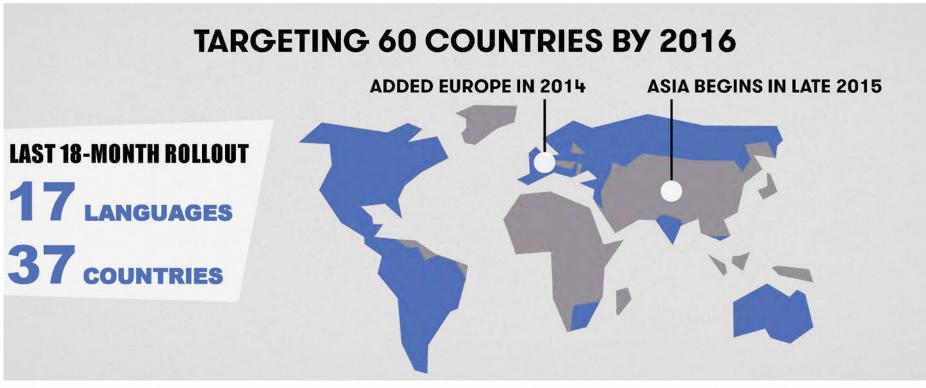






#### RAPID EXPANSION GLOBALLY







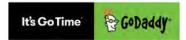
**2013**United Kingdom, India,
Canada, Australia
& Other English

#### 2014

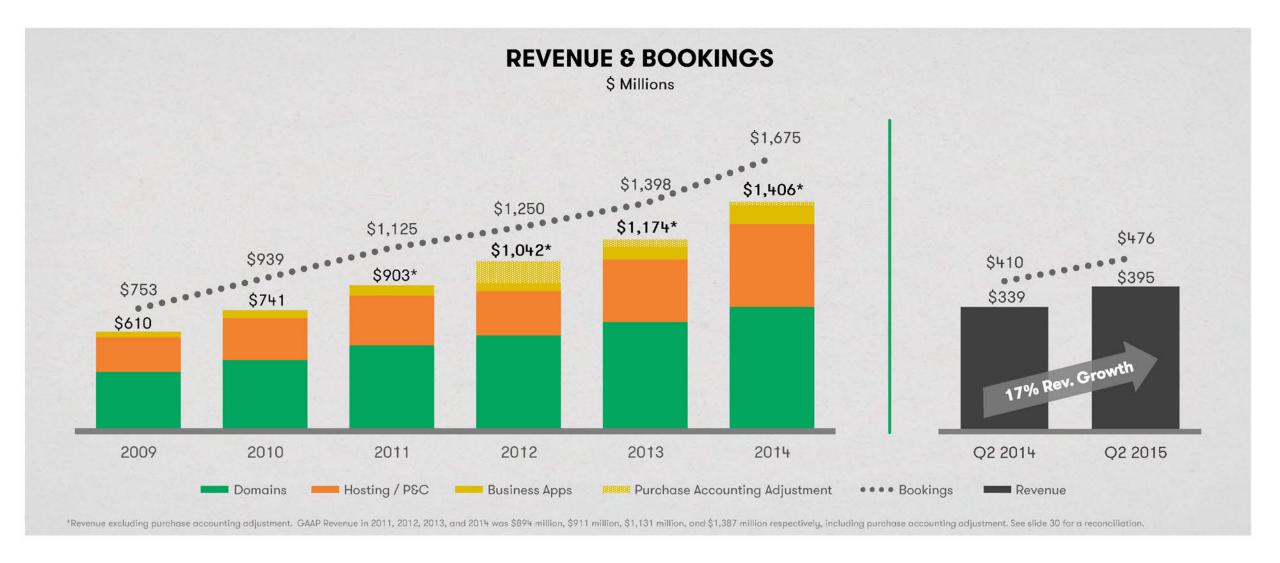
Latin America, Brazil, Spain, Austria, Belgium, Canada(fr), Denmark, Finland, France, Germany, Greece, Italy, Netherlands, Norway, Poland, Portugal, Russia, Sweden, Switzerland, Turkey & Ukraine 2015-2016

**Targeting 60 Countries by 2016** 

International revenue represents the portion of our total revenue attributable to customers outside of the United States, and includes Domains, Hosting and Presence and Business Applications revenue from such customers.

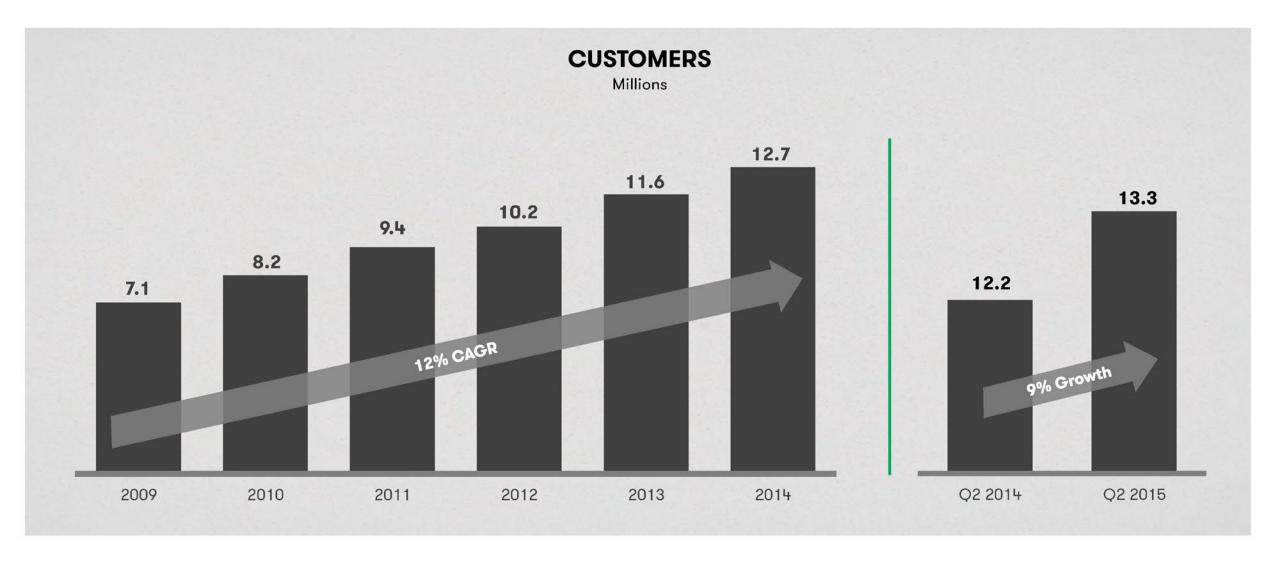


# REVENUE GROWTH AT SCALE CONTINUING



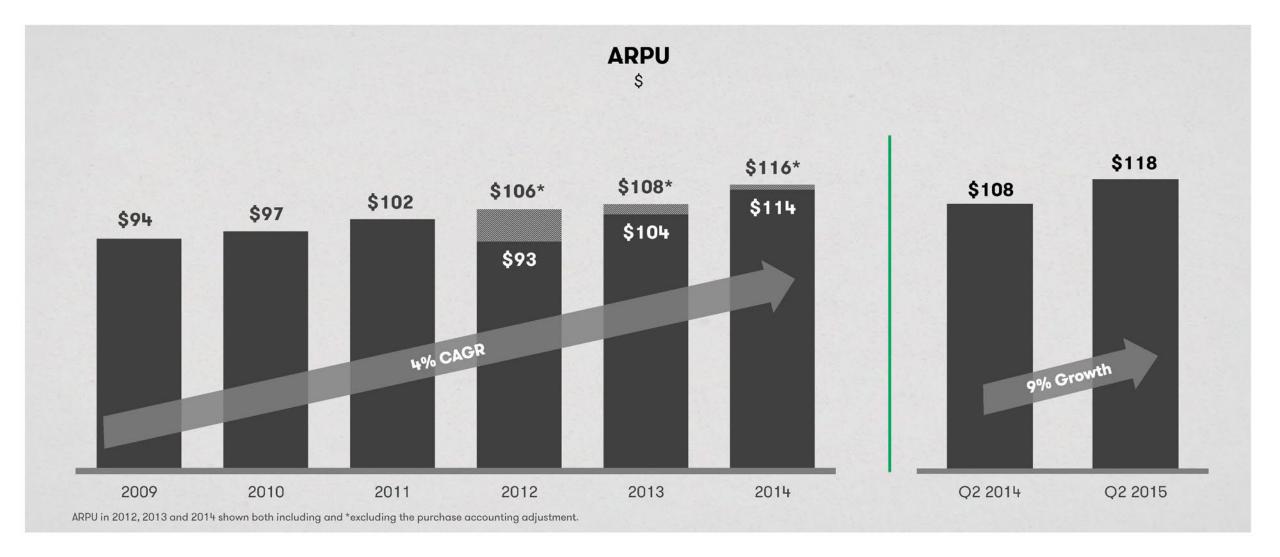


# STRONG GROWTH IN CUSTOMERS

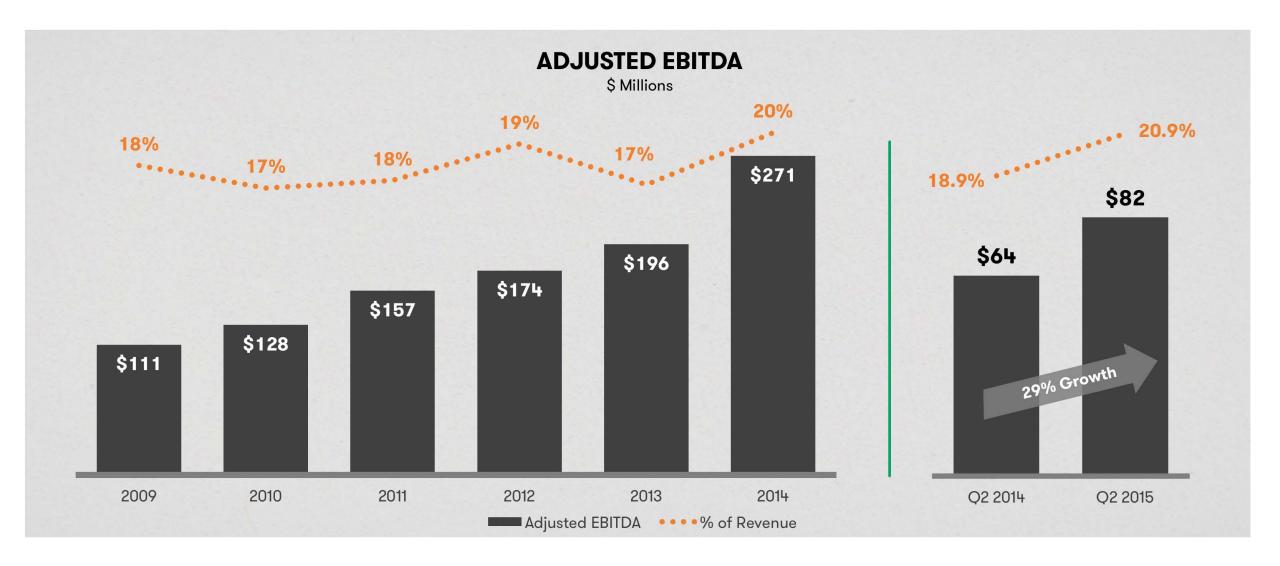




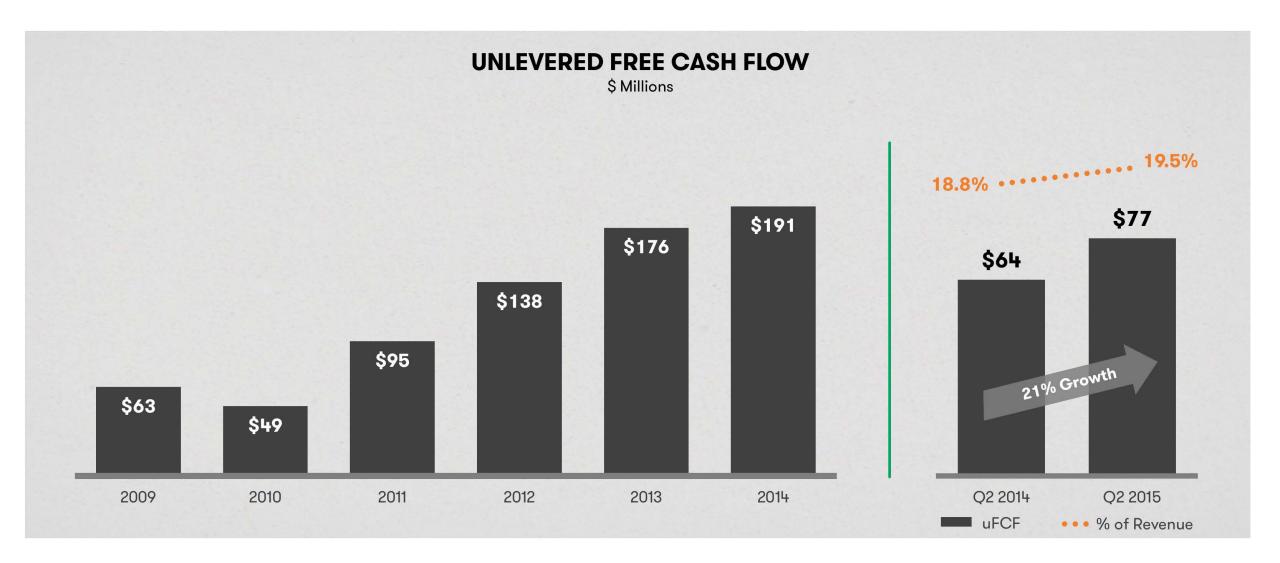
#### **CONSISTENT GROWTH IN ARPU**



# HEALTHY AND GROWING ADJUSTED EBITDA



# STRONG CONVERSION TO FREE CASH FLOW





#### NON-GAAP RECONCILIATIONS BOOKINGS & REVENUE

Reconciliation of Bookings (\$M)	Q2 2014	Q2 2015	6 Months Ended 2014	6 Months Ended 2015
Total Revenue	\$338.5	\$394.5	\$658.7	\$770.8
Change in Deferred Revenue	42.7	45.1	129.4	132.1
Net Refunds	29.3	35.4	58.4	70.5
Other	(0.2)	0.9	2.3	1.2
Total Bookings	\$410.3	\$475.9	\$848.8	\$974.6
Impact of Purchase Accounting on Revenue (\$M)	Q2 2014	Q2 2015	6 Months Ended 2014	6 Months Ended
Total Revenue	\$338.5	\$394.5	\$658.7	\$770.8
Impact of Purchase Accounting on Revenue	5.1	2.3	11.3	4.8
Total Revenue (excluding impact of purchase accounting)	\$343.6	\$396.8	\$670.0	\$775.6

#### NON-GAAP RECONCILIATIONS ADJUSTED EBITDA & uFCF

Reconciliation of Adjusted EBITDA	Q2 2014	Q2 2015	6 Months Ended 2014	6 Months Ended 2015
Net loss <sup>1</sup>	(\$37.6)	(\$71.3)	(\$88.9)	(\$114.7)
Interest expense, net of interest income	20.5	16.4	38.1	39.9
Benefit for income taxes and adjustments to the TRA liability	(0.8)	0.2	(2.0)	(0.2)
Depreciation and amortization	37.8	38.4	74.5	75.8
Equity-based compensation expense	6.0	9.8	12.8	18.5
Change in deferred revenue	42.7	45.1	129.4	132.1
Change in prepaid and accrued registry costs	(3.4)	(8.2)	(22.3)	(28.8)
Acquisition and sponsor-related costs	1.0	51.9	2.5	53.6
Sales tax accrual	(2.4)	<u> </u>	(0.6)	
Adjusted EBITDA	\$63.8	\$82.3	\$143.5	\$176.2
Reconciliation of Unlevered Free Cash Flow	Q2 2014	Q2 2015	6 Months Ended 2014	6 Months Ended
Net cash provided by operating activities	\$62.1	\$47.3	\$104.6	\$119.4
Cash paid for interest	10.9	14.8	26.0	35.4
Cash paid for acquisition & sponsor-related costs	0.7	29.7	1.4	30.3
Capital expenditures	(10.2)	(14.8)	(18.6)	(23.0)
Unlevered Free Cash Flow	\$63.5	\$77.0	\$113.4	\$162.1

Includes \$29.7 million of additional general administrative expenses related to certain termination payments made in connection with the completion of the IPO and \$21.4 million of costs incurred in connection with the repayment of debt following the IPO, including \$13.5 million of prepayment premiums, the write-off of \$7.1 million of unamortized original issue discount and \$0.8 million of deferred financing costs.



# SENIOR LEADERSHIP TEAM WITH DEEP EXPERTISE

































It's Go Time



# **GODADDY** 2015

© GoDaddy Inc.